

## COMPREHENSIVE PLAN IMPLEMENTATION SCHEDULE

Priority	Strategy	Time Frame	Responsible Party
<b>HERITAGE CORRIDOR ELEMENT</b>			
A	Explore Enterprise Zone status for Main Street and lobby to change State regulations to incorporate historic preservation as a goal of Enterprise Zones.	Immediate	Dept. of Economic Development
A	Help local manufacturers to become aware of and participate in State programs to keep mature industries and businesses utilizing old structures.	Immediate	Dept. of Economic Development
A	Establish grant/loan programs for the internal adaptation of structures to meet industrial needs, using the Woonsocket Mill Survey as a basis for evaluation.	Short Term	Dept. of Economic Development
A	Collaborate with the Main Street 2000 Development Corporation, and other interested parties, to explore funding sources and mechanisms for the provision of capital improvements in the Market Square area.	Immediate	Dept. of Economic Development / Dept. of Planning and Development
A	Work cooperatively to complete the Woonsocket Visitor Center/Labor History Museum, and its surrounding interpretive features (including River Island Park and the Riverwalk) as the City's premiere interpretive site for public educational activities.	Short Term	Dept. of Planning and Development
A	Increase public awareness and appreciation of natural resources through education.	Short Term	BRVNHCC* / Woonsocket Education Dept.
A	Develop a Heritage Corridor River Overlay Zone for natural resource protection and physical design considerations. (See Proposed River Overlay Zone Map)	Immediate	Dept. of Planning and Development, Planning Division
A	Continue the City's aggressive program of rehabilitation and development of riverfront parks, including River Island Park, the Island, Cold Spring Park, and Costa Park.	Immediate	Dept. of Planning and Development, Development Division / Dept. of Public Works
B	Explore alternative funding sources through the Heritage Corridor Commission on an information-sharing basis, and develop a coordinated lobbying effort to secure federal funding for Heritage Corridor projects.	Short Term	Dept. of Planning and Development
B	Continue to play an active role in the partnership with the Woonsocket Industrial Development Corporation, the State of Rhode Island, the Heritage Corridor Commission and the Main Street 2000 Development Corporation.	Immediate	Dept. of Planning and Development / Dept. of Economic Development / Mayor's Office
B	Lobby for coordination of State and federal regulatory processes, specifically those regulating wetlands, Superfund sites, and transportation facilities.	Long Term	Dept.. of Planning and Development and Dept. of Public Works
B	Target individuals and professional groups which deal with local properties (i.e. Realtors, etc.) for preservation education.	Short Term	Dept. of Planning and Development / BRVNHCC*

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B	Seek assistance from the Heritage Corridor Commission for support of National Register nominations and local historic zoning proposals.	Short Term	Dept. of Planning and Development, Planning Division
B	Identify properties that are threatened by development pressures, deterioration or inadequate resources, such as the Stadium Theatre, the Providence and Worcester Railroad Depot Building and the Courthouse.	Short Term	Dept. of Planning and Development, Planning Division
B	Target potential users and appropriate uses for key historic features compatible with preservation concerns.	Short Term	Dept. of Economic Development
B	Disseminate the Heritage Corridor's Design Guidelines and Standards to interested property owners.	Short Term	BRVNHCC* / Dept. of Planning and Development
B	Lobby the Heritage Corridor Commission, in conjunction with other Blackstone Valley Communities, for the establishment of Valley-wide matching funds for the rehabilitation of historic structures.	Immediate	BRVNHCC* / Dept. of Planning and Development
B	Form alliances with local businesses, landowners, regional foundations and groups such as the Trust for Public Land and the Nature Conservancy to insure that key properties are protected.	Immediate	BRVNHCC* / Dept. of Planning and Development
B	Seek assistance from RIDEM for a collaborative, regional approach to hazardous waste as a high-priority Heritage Corridor issue.	Short Term	BRVNHCC* / Dept. of Planning and Development
B	Support planned projects to monitor and control the water level in the Blackstone River.	Immediate	BRVNHCC* / Dept. of Planning and Development
B	Create new zoning districts appropriate for mixed use associated with riverfront development in the Market Square area.	Immediate	BRVNHCC* / Dept. of Planning and Development
B	Collaborate with the Heritage Corridor Commission to establish a reporting schedule with the RIDEM on Bikeway progress.	Immediate	BRVNHCC* / Dept. of Planning and Development
B	Adopt appropriate zoning along the proposed Bikeway path for compatibility and economic opportunities.	Short Term	BRVNHCC* / Dept. of Planning and Development
B	Work with RIDEM to examine access to the Bikeway from key areas off-site, and to ensure compatibility with existing street traffic in the design development of the Bikeway.	Short Term	BRVNHCC* / Dept. of Planning and Development
B	Establish a City liaison to actively communicate with RIDEM during the design development stage of transportation projects.	Immediate	BRVNHCC* / Dept. of Planning and Development
B	Collaborate with the Heritage Corridor Commission in the review of federally-funded projects using the Heritage Corridor's Historic Resources Inventory and the local Cultural and Natural Resources Inventory as a basis for discussion.	Short Term	BRVNHCC* / Dept. of Planning and Development

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B	Collaborate with and support the Heritage Corridor Commission in the establishment of a Greenway along the Blackstone and Mill Rivers.	Long Term	BRVNHCC* / Dept. of Planning and Development
B	Promote land conservation and historic park restoration through the Conservation Commission and Recreation Advisory Committee.	Short Term	BRVNHCC* / Dept. of Planning and Development
B	Continue to utilize the Task Force approach in soliciting input and generating public support for park development projects.	Immediate	BRVNHCC* / Dept. of Planning and Development
B	Develop a realistic, short-term tourism plan based on a Valley-wide strategy.	Short Term	BRVNHCC* / Dept. of Planning and Development
B	Identify the key features with tourism potential that could be tied into a larger series of tourism activities.	Short Term	BRVNHCC* / Dept. of Planning and Development
B	Create a Valley-wide site identification system through the use of the Heritage Corridor Features Map.	Short Term	BRVNHCC* / Dept. of Planning and Development
B	Develop and disseminate a Woonsocket tourism map with identified Valley-wide and regional tourism sites.	Short Term	BRVNHCC* / Dept. of Planning and Development
B	Collaborate with the Heritage Corridor Commission to develop theme brochures linking Valley-wide sites, in both Rhode Island and Massachusetts, with sites in Woonsocket.	Short Term	BRVNHCC* / Dept. of Planning and Development
B	Ensure the continued presence of the Blackstone Valley in the tourism plans for Rhode Island.	Short Term	BRVNHCC* / Dept. of Planning and Development
B	Utilize the Council's Tourism Plan as a basis for developing appropriate strategies and programs.	Short Term	BRVNHCC* / Dept. of Planning and Development
C	Pursue technical assistance and funding to continuously update and evaluate the Statewide Historical Preservation Report.	Short Term	BRVNHCC* / Dept. of Planning and Development
C	Develop an interpretive education curriculum for grades K-12 involving the Conservation Commission, the Historical Society and other key historians.	Short Term	BRVNHCC* / Dept. of Planning and Development
C	Explore tax incentives, including deferment, for businesses instituting stricter pollution controls.	Long Term	BRVNHCC* / Dept. of Planning and Development
C	Enlist the Woonsocket Heritage Corridor Planning and Advisory Committee to take a more pro-active role, both in information gathering and in proposing and implementing projects.	Immediate	BRVNHCC* / Dept. of Planning and Development
C	Establish a task force of local, State, federal and Heritage Corridor officials to identify contacts for information sharing, and to develop recommendations for facilitating development of Heritage Corridor-related projects.	Immediate	BRVNHCC* / Dept. of Planning and Development
C	Incorporate interpretive features of historic information into public projects when appropriate, with the assistance of the Woonsocket Historical Society.	Long Term	BRVNHCC* / Dept. of Planning and Development

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C	Collaborate with the Heritage Corridor Commission in the establishment of a Heritage Corridor identity (logo/signs) in conjunction with park development.	Short Term	BRVNHCC* / Dept. of Planning and Development
C	Sponsor multi-community events to generate support for the linear park concept.	Long Term	BRVNHCC* / Dept. of Planning and Development
C	Utilize the Northern Rhode Island Planners Coalition as a forum for discussing inter-agency coordination at RIDEM.	Immediate	BRVNHCC* / Dept. of Planning and Development
C	Utilize the Heritage Corridor Commission, RIDEM, the League of Cities and Towns, and others, to provide technical assistance on conservation easements, liability and other land acquisition and management issues.	Immediate	BRVNHCC* / Dept. of Planning and Development
C	Co-sponsor a year-long project with the Heritage Corridor Commission designed to promote an understanding of regulatory jurisdiction and procedure, and to outline an agreed upon procedure for Heritage Corridor Communities to follow.	Short Term	BRVNHCC* / Dept. of Planning and Development
C	Initiate a demonstration project to create a water protection plan for the Mill River.	Short Term	BRVNHCC* / Dept. of Planning and Development
C	Collaborate with the Blackstone Valley Tourism Council for special events promotion, and encourage the continuation of activities such as the Autumn Foliage Train.	Immediate	BRVNHCC* / Dept. of Planning and Development
C	Utilize the Heritage Corridor Commission for promotion and coordination with other Heritage Corridor Community plans.	Immediate	BRVNHCC* / Dept. of Planning and Development
C	Recognize Slater Mill and other Valley attractions as important components of any tourism strategy developed for Woonsocket.	Long Term	BRVNHCC* / Dept. of Planning and Development
<b>HOUSING ELEMENT</b>			
A	Continue federal, State and locally funded rehabilitation programs, and target efforts in the City's older inner-city neighborhoods.	Short Term	Dept. of Planning and Development
A	Develop, and strictly adhere to, a local housing assistance program that limits the creation of additional assisted units to rehabilitation only. Implement a policy against City participation in the construction of new assisted units, until such time as Woonsocket's vacancy rate reaches an acceptable level and the desired balance of housing types has been achieved in the City, while aggressively pursuing Section 8 certificates for use in existing units.	Immediate	Dept. of Planning and Development

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B	Discourage prepayment of the estimated 416 units subsidized by the United States Department of Housing and Urban Development (HUD), to prevent the loss of these affordable rental units in the City. Work with Rhode Island Housing to ensure a "friendly transfer" of these properties with long-term affordability commitments on the part of buyers.	Immediate	Dept. of Planning and Development
B	Support community based initiatives that contribute and improve the quality of life in the City's neighborhoods (i.e., crime watches, beautification efforts, etc.).	Immediate	Dept. of Planning and Development, Mayor's Office, City Council
B	Provide continued Community Development Block Grant (CDBG) financial support for neighborhood facilities that enhance the quality of life.	Immediate	Dept. of Planning and Development, Development Division
B	Investigate relaxing rehabilitation program eligibility guidelines to address properties that are in distress due to economic conditions.	Immediate	Dept. of Planning and Development, Development Division
B	Provide continued financial support for the existing operation of shelters for the homeless, and other agencies serving the at-risk population.	Immediate	Dept. of Planning and Development, Development Division
B	Develop new or redefined zoning and/or land use regulations that will encourage the construction of new up-scale housing that is environmentally sensitive to the constraints that exist with most of the City's remaining undeveloped large parcels.	Immediate	Dept. of Planning and Development, Planning Division
B	Develop and implement a local program that provides a phase-in period for increased tax assessments resulting when substantial housing renovations are undertaken.	Short Term	Dept. of Planning and Development, Development and Minimum Housing Divisions / Finance Dept.
B	Lobby for federal legislation to allow the Elderly Reverse Mortgage Program to assist multi-family properties (not just single-family units, as is currently the case).	Immediate	Dept. of Planning and Development
B	Lobby the State for financial incentives for those communities which meet or exceed their Fair Share responsibilities.	Immediate	Dept. of Planning and Development
B	Implement "one stop shopping" to make access to funding for housing rehabilitation easier. There are currently several different agencies which provide rehabilitation funding.	Short Term	Dept. of Planning and Development
B	Target the use of CDBG funds and City Public Works initiatives to promote neighborhood revitalization in the City's older neighborhoods.	Immediate	Dept. of Planning and Development / Dept. of Public Works
B	Investigate the establishment of a financing program for first-time buyers of multi-family structures, to further the rehabilitation of these properties and increase owner occupancy in the City's older neighborhoods.	Short Term	Dept. of Planning and Development
B	Take action to help reduce the loss of units due to arson.	Short Term	Fire Dept. / Planning and Development, Building Inspection, Construction, and Zoning Division

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B	Investigate revising the City's Elderly/Handicapped Property Tax Exemption.	Immediate	Finance Dept.
B	Investigate updating and strengthening the Minimum Housing Ordinance, and provide additional staffing for the City's Minimum Housing Division.	Immediate	Dept. of Planning and Development
B	Investigate expediting transfer of abandoned properties from current owners to owner occupants/groups who will repair and maintain these properties.	Short Term	Dept. of Planning and Development
B	Review the performance of neighboring towns to assure that they assume their fair share of the region's low income and special needs housing.	Immediate	Dept. of Planning and Development
B	Study the establishment of a comprehensive municipal policy with regard to Fair Housing.	Immediate	Dept. of Planning and Development
C	Utilize zoning and other City ordinances, combined with the development of a vacant land disposal policy, to encourage a reduction in the density levels in the City's older inner-City neighborhoods.	Long Term	Dept. of Planning and Development
C	Lobby for federal legislation to increase the \$15,000 per structure RIHMFC loan limit to \$15,000 per unit for greater economies of scale in project administration.	Short Term	Dept. of Planning and Development
C	Investigate linking municipal banking with exemplary Community Reinvestment Act (CRA) records of banks.	Short Term	Dept. of Economic Development
C	Investigate expanding the Home Mortgage Opportunity Committee (HMOC) to Woonsocket. The HMOC is a voluntary organization of banks and consumer groups which attempt to prevent redlining through the review of rejected mortgage applications.	Short Term	Dept. of Economic Development
C	Evaluate municipal efforts that will best assist the ongoing efforts of the Woonsocket Housing Authority.	Short Term	Dept. of Planning and Development
<b>ECONOMIC DEVELOPMENT</b>			
A	Retain existing economic development programs administered through the Department of Planning and Development, including the Small Business Revolving Loan Program and the Commercial Facade Restoration Grant Program for Main Street.	Immediate	Planning and Development Dept., Development Division
A	Inventory all mill sites and maintain a space analysis of each mill so that potential uses may be identified.	Immediate	Economic Development Dept.
A	Make every effort to realize the rehabilitation and industrial reuse of vacant and underutilized mill buildings.	Short Term	Planning and Development Dept., Economic Development Dept.

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A	Encourage the Northern Rhode Island Regional Economic Development Division and established business alliances to market the mill resource and to secure grants for rehabilitation. One mill should be selected and rehabilitated, as a showcase example of what can be done, and to generate pro-formas and cost estimates.	Short Term	Planning and Development Dept., Economic Development Dept.
A	Work with the Northern Rhode Island Regional Economic Development Division and established business alliances toward the creation of a regional approach to economic development.	Short Term	Planning and Development Dept., Economic Development Dept.
A	Work closely with the Woonsocket Industrial Development Corporation, the Blackstone Valley Development Foundation, surrounding Northern Rhode Island Communities and the State of Rhode Island to develop a regional economic plan.	Short Term	Economic Development Dept.
A	Make every effort to insure that the future workforce receives a decent and competitive education.	Immediate	Education Dept., City Council, Mayor's Office
A	Work closely with all established State, regional and local groups including the Northern Rhode Island Private Industry Council, the Northern Rhode Island Chamber of Commerce, and the business community to upgrade the skills level of the workforce and to match future workers with future business needs.	Short Term	Economic Development Dept.
A	Create a task force made up of City officials and members of the education and job training community to study existing programs and identify future needs.	Immediate	Economic Development Dept.
A	Coordinate, support and encourage State efforts and efforts of agencies such as the Northern Rhode Island Private Industry Council to create stronger education to education linkages and industry to education linkages.	Short Term	Economic Development Dept., Education Dept.
A	Establish a Strategic Development Commission made up of City officials, businesspeople, labor and community leaders.	Short Term	Economic Development Dept., City Council
A	Simplify and coordinate all City functions that impact business.	Short Term	Economic Development Dept., Mayor's Office, City Council
A	Work with State organizations to encourage business outreach/linkage with public and private job training agencies.	Immediate	Economic Development Dept.
A	Encourage education-business relationships and job opportunities.	Short Term	Economic Development Dept.
A	Make efforts to involve existing businesspeople, whenever possible, in the study and decision-making processes.	Immediate	Planning and Development Dept., Economic Development Dept.

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<u>A</u>	<u>Work with a private developer to develop the Municipal Economic Development (MED) Zone east of Park Square, which will provide new jobs for area residents and provide sales tax dollars which would go directly to the City for 10 years.</u>	<u>Immediate</u>	<u>Planning and Development Dept., Economic Development Dept., City Council, Planning Board, Mayor's Office</u>
B	Study potential product/supply linkages to recruit businesses that will support existing businesses in the region.	Short Term	Economic Development Dept.
B	Encourage the Northern Rhode Island Chamber of Commerce to define and expand the role of the Regional Economic Development Division, and the Northern Rhode Island Marketing Council.	Immediate	Economic Development Dept.
B	Work closely with the Blackstone Valley Tourism Council, the Blackstone River Valley National Heritage Corridor Commission, the Northern Rhode Island Chamber of Commerce, and other established business alliances to include Woonsocket as a destination for regional tours, meetings and seminars of economic development professionals.	Short Term	Planning and Development Dept., Economic Development Dept.
B	Lobby the State of Rhode Island to take the lead in encouraging more progressive attitudes in the business community concerning such issues as day care and flex time.	Short Term	Economic Development Dept.
B	Lobby for new legislation and monitor current legislation on day care, flex time and other workplace issues.	Short Term	Economic Development Dept.
B	Encourage the Private Industry Council, the Northern Rhode Island Chamber of Commerce, and other established business alliances to survey the workforce to identify priorities and present the information to the City.	Short Term	Economic Development Dept.
B	Explore local funding possibilities using the Workforce 2000 Job Development Fund.	Short Term	Economic Development Dept.
B	Produce a handbook to inform the business community of available City services and options to help offset the costs of doing business while providing greater job opportunities to Woonsocket residents.	Immediate	Economic Development Dept.
C	Work with the Northern Rhode Island Chamber of Commerce and other established business alliances to create a business-to-business communication network, including the development of lists of local suppliers to help small businesses pool resources and realize greater economies of scale.	Short Term	Economic Development Dept.
C	Strive, in conjunction with area colleges and training agencies, to educate the business community (particularly small businesses) and to encourage businesses to address such issues as day care, flex time, and on the job training.	Short Term	Economic Development Dept.



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<b>NATURAL &amp; CULTURAL RESOURCES</b>			
A	Increase the feasibility of adaptive reuse of the City's vast supply of historic properties, through the adoption of more flexible mixed use zoning designations, where appropriate and beneficial to the welfare and convenience of the public.	Immediate	Dept. of Planning and Development, Planning Division
A	Continue to foster a cooperative relationship with the Main Street 2000 Corporation to accomplish historic preservation and sympathetic development in the central business district.	Immediate	Dept. of Planning and Development, Planning Division / Dept. of Economic Development
A	Establish an enterprise zone encompassing Main Street and several of the City's mill complexes, to increase the potential feasibility of the productive future use of currently vacant or underutilized historic properties.	Immediate	Dept. of Economic Development / Dept. of Planning and Development
A	Develop tax incentives for historic properties, including a program for tax stabilization or deferment of taxes on increased property assessments following historic rehabilitation.	Short Term	Dept. of Economic Development / Finance Dept.
A	Support efforts to restore and find permanent users for Woonsocket's most significant historic buildings, including the Stadium Theatre, the Providence and Worcester Railroad Depot and the Court House.	Short Term	Dept. of Economic Development / Dept. of Planning and Development
A	Work cooperatively with the Woonsocket Industrial Development Corporation, the Heritage Corridor Commission and RIDEM to complete the Woonsocket Visitor Center/Labor History Museum, and its surrounding interpretive features (including River Island Park and the Riverwalk) as the City's premiere interpretive site for public educational activities.	Short Term	Dept. of Planning and Development / Dept. of Economic Development / Woonsocket Historical Society
A	Encourage the adaptive reuse of vacant and underutilized historic structures, especially of the City's plentiful supply of mill buildings.	Short Term	Dept. of Planning and Development / Dept. of Economic Development
B	Strengthen the review process within City departments when historic properties are involved or affected by development.	Short Term	Dept. of Planning and Development, Planning, Building Inspection and Zoning Divisions / Planning and Zoning Boards
B	Target individuals and professional groups which deal with local properties for preservation education.	Short Term	Dept. of Planning and Development, Planning Division / Woonsocket Historical Society
B	Disseminate helpful preservation materials to the owners of historic properties.	Short Term	Dept. of Planning and Development, Planning Division / Woonsocket Conservation Commission / Woonsocket Historical Society

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B	Encourage the Rhode Island Historic Preservation Commission to take a more pro-active role in the protection of historic resources through co-sponsored workshops and grants assistance to historic property owners.	Short Term	Dept. of Planning and Development, Planning Division / Woonsocket Historical Society
B	Work closely with RIDOT and RIHPC on the design of road and bridge projects to ensure the preservation of Woonsocket's historic resources and the maintenance of its character.	Immediate	Dept. of Planning and Development / Dept. of Public Works / Conservation Commission / Historical Society
B	Work with the real estate community to find interested buyers and appropriate uses for historic properties.	Short Term	Dept. of Economic Development / Dept. of Planning and Development, Planning and Development Divisions
B	Target specific neighborhoods for rehabilitation and historic preservation, and concentrate CDBG resources and Public Works initiatives in those targeted neighborhoods.	Short Term	Dept. of Planning and Development, Planning and Development Divisions
B	Encourage the establishment of revolving loan programs for historic preservation and rehabilitation of residential, commercial and industrial properties.	Short Term	Dept. of Planning and Development, Planning and Development Divisions / Dept. of Economic Development
B	Seek assistance from the Heritage Corridor Commission and the RIHPC for support of additional National Register nominations and local historic zoning proposals.	Short Term	Dept. of Planning and Development, Planning Division / Conservation Commission / Historical Society
B	Compile a complete Inventory of all Natural and Cultural Resources in Woonsocket.	Short Term	Dept. of Planning and Development, Planning Division
B	Clearly identify and map the location all sensitive natural, cultural and archaeological resources, beginning in the undeveloped areas of the City, for use in the review of proposed subdivisions and site plans.	Short Term	Dept. of Planning and Development, Planning Division
B	Cooperate with the Heritage Corridor Commission and RIDEM on the design of the Bikeway to ensure compatibility with, and to showcase, the City's existing historic resources.	Short Term	Dept. of Planning and Development, Planning Division
B	Encourage the Rhode Island Historic Preservation Commission to take a more pro-active role in the protection of historic resources through co-sponsored workshops and grants assistance to historic property owners.	Short Term	Dept. of Planning and Development, Planning Division
B	Encourage the establishment of revolving loan programs for historic preservation and rehabilitation of residential, commercial and industrial properties.	Short Term	Dept. of Planning and Development / Dept. of Economic Development
C	Develop a natural and cultural resource appreciation curriculum for grades K-12.	Short Term	Education Dept. / Historical Society / BRVHCC

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C	Work with the Heritage Corridor Commission to develop interpretive signage and to identify scenic and historic viewpoints in the City.	Short Term	Dept. of Planning and Development, Planning Division
C	Convene focus groups with the owners of major historic properties and the City's churches to determine individual and joint needs regarding the preservation and rehabilitation of their properties.	Short Term	Dept. of Planning and Development, Planning Division
C	Lobby the Heritage Corridor Commission, in conjunction with other Blackstone Valley Communities, for the establishment of Valley-wide matching funds for the rehabilitation of historic structures.	Short Term	Dept. of Planning and Development, Planning Division / Conservation Commission / Historical Society
C	Develop a volunteers program involving government, private business, and members of the community focused on natural and cultural resource preservation.	Long Term	BRVHCC / Conservation Commission / Historical Society
C	Set an example to the private sector through appropriate treatment of City-owned historic properties.	Long Term	Dept. of Public Works, Property Management Division
C	Institute a Woonsocket Historic Preservation Awards or Historic Building Plaque program to recognize the efforts of local residents and businesses.	Short Term	Woonsocket Historical Society / City Council
C	Plan physical gateways to the City according to the Blackstone River Valley Report recommendations, and in accordance with the historical patterns of Woonsocket's monuments and squares.	Long Term	Dept. of Planning and Development, Planning Division / Dept. of Public Works
C	Pursue technical assistance and funding to continuously update and evaluate the Statewide Historical Preservation Report.	Short Term	Dept. of Planning and Development, Planning Division
D	Develop a series of maps which identify the City's natural and cultural resources.	Short Term	Dept. of Planning and Development, Planning Division
D	Encourage newspaper, radio and cable television programs to promote education in the areas of historical preservation and environmental conservation.	Short Term	Woonsocket Historical Society / BRVHCC
D	Develop a procedure for the stockpiling of historical artifacts belonging to the City for use in historic areas and as interpretive features in City parks.	Long Term	Dept. of Planning and Development / City Council / Conservation Commission
<b>SERVICES &amp; FACILITIES ELEMENT</b>			
A	Conduct a detailed architectural review of the Harris Public Library, in light of the current and projected levels of use, in order to ascertain the need to modify existing space through the construction of new additions. This process should be completed and physical improvements programmed as part of the Capital Improvement Program.	Short Term	Woonsocket Harris Library
A	Coordinate human service provision with the Woonsocket School Department.	Short Term	Dept. of Human Services
A	Support funding for Early Intervention services and programs.	Short Term	Dept. of Human Services

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A	Generate a City-wide municipal priority list for implementation based on critical need, feasibility, and public interest. Items on the list may move ahead or be delayed to take advantage of funding opportunities.	Immediate	Office of the Mayor / City Council
A	Pursue the development of additional systems and programs by the MIS Division to improve the City's data information systems. While the implementation of the "Cogebec" package has fully computerized City expenditures, the current manual generation of requisitions and payment vouchers by the individual departments has yet to be computerized. The City has computerized the receipt of individual tax revenues, however, additional reporting systems must be implemented in order to properly monitor these revenue elements on a periodic basis.	Short Term	Finance Dept.
A	Implement a comprehensive management update study of the Public Safety Department.	Short Term	Dept. of Public Safety
A	Place an increased importance on the activities and enforcement of Minimum Housing Codes through increased staffing due to deteriorating older housing stock.	Short Term	Dept. of Planning and Development
A	Pursue development and implementation of a Heritage Corridor River Overlay Zone.	Immediate	Dept. of Planning and Development
B	Develop further private fund raising initiatives and increase volunteer services at the Library.	Short Term	Woonsocket Harris Library
B	Consolidate local history materials with the Woonsocket High School, the Woonsocket Historical Society, the Department of Planning and Development and other groups and individuals.	Short Term	Woonsocket Harris Library
B	Increase public relations efforts to provide greater public awareness of the materials, services, and special programs offered by the Library.	Short Term	Woonsocket Harris Library
B	Analyze City-wide services and make recommendations for more efficient service provision (i.e. elimination of any unwarranted social service duplication).	Short Term	Office of the Mayor / City Council
B	Work towards further integration of the City's computer system to allow for the efficient transfer of accurate, current data and information between departments.	Short Term	Finance Dept.
B	Perform individual department management studies and consider restructuring personnel for the most efficient delivery of public services.	Short Term	Office of the Mayor

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B	Include in the Planning Board's annual review of the 5-year Capital Improvement Plan a detailed year-by-year implementation schedule. For those sections of the Capital Improvement Program that are to be updated yearly, identify what has been accomplished in previous years, what has not, and why. Address any delays that may occur and respond to both opportunities and newly revealed critical needs. This analysis section must be a part of the annual update. It must incorporate supporting data and evidence of public participation, and must demonstrate consistency with the goals and strategies of this Plan as well as with State requirements. Proposed amendments should be reviewed at a public meeting attended by affected parties and members of the Plan's Citizen Advisory Groups, and should be forwarded for action by the Mayor and City Council.	Immediate	Planning Board / Dept. of Planning and Development
B	As required by the 1988 Comprehensive Planning and Land Use Act, the City's Comprehensive Plan must be revised every five years. At year four, the Planning Board should initiate all processes for review and public participation that are necessary for the Plan's revision.	Short Term	Planning Board / Dept. of Planning and Development
B	The Rhode Island Public Expenditure Council, the City's Fiscal Advisory Board, or an outside management firm should conduct an updated management study of all components of the Finance Department.	Short Term	Finance Dept.
B	Fully utilize the City's Investment Board and Fiscal Advisory Board by increasing their involvement in the development and implementation of fiscal policy.	Immediate	Finance Dept.
B	Prepare a prioritized list of all capital improvement needs, and undertake the implementation of high priority improvements as funding becomes available.	Immediate	Public Works Dept.
B	Provide an appropriate level of annual funding in the City budget for street reconstruction and other necessary improvements.	Short Term	Public Works Dept.
B	Gain State approval for the listing of additional City arterial roads to be owned and maintained by the State of Rhode Island, in an effort to alleviate growing local budgetary shortfalls.	Short Term	Public Works Dept.
B	Carefully review and consider proposals for additional usage of Woonsocket's valuable commodities -- water and sewerage treatment.	Short Term	Public Works Dept.
B	Develop a Master Plan for human service provision in Woonsocket.	Short Term	Dept. of Human Services
B	Continue current plans for the redefinition of all human services as provided by each service agency, in order to eliminate any unnecessary duplication of services, and to provide the most efficient delivery of required services.	Short Term	Dept. of Human Services

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B	Develop public information initiatives that inform the general public of the multiple services available.	Short Term	Dept. of Human Services
B	Investigate the availability of additional funding sources for public and private non-profit human service operations.	Immediate	Dept. of Human Services
B	Expand Human Service programs as necessary to meet the needs of Woonsocket's growing elderly population.	Short Term	Dept. of Human Services
B	Complete a detailed review of all proposals that might effect greater efficiency. These proposals include regionalization of services, the creation of a singular Public Safety Department, and a careful review of all fire stations and required levels of fire protection.	Short Term	Dept. of Public Safety
B	Initiate a public education campaign in conjunction with the City's Building Inspection Services Division to gain greater public awareness of the various fire prevention measures that should be undertaken.	Short Term	Dept. of Public Safety
B	Initiate public training programs for greater public ability in CPR and first aid techniques.	Short Term	Dept. of Public Safety
B	Carefully review and update the Zoning, Design Review, Subdivision, and Planned Residential Development ordinances as part of the Comprehensive Planning process.	Immediate	Dept. of Planning and Development
B	Conduct workshops for the purpose of familiarizing the various boards and agencies with the City's goals and policies as established in this Plan.	Immediate	Dept. of Planning and Development
C	Develop outreach programs aimed at those sectors of the community not currently utilizing the Library.	Short Term	Woonsocket Harris Library
C	Review and revise rate schedules for City service fees on an annual basis to reflect current area rates and costs, and modify fees and fine schedules in order to assure a fair assessment for all regulated activities.	Short Term	Dept. of Public Works
C	Reclassify an existing position to establish the position of "City Facilities Coordinator" to oversee the maintenance of City facilities and the scheduling and implementation of all Capital Improvements.	Short Term	Dept. of Public Works
C	Provide for periodic policy meetings between appropriate governing agencies in order to bring them into agreement on related policy matters and to improve operational functions.	Short Term	Office of the Mayor / City Council
C	Update the budget format and modify the budget preparation process as warranted.	Short Term	Finance Dept.
C	Aggressively pursue any federal grants that might be available for funding special public improvement projects along Main Street and in other targeted areas.	Short Term	Public Works Dept.
C	Conduct a detailed management study of the Harris Public Library in order to effectively identify the staffing required to provide the desired level of service.	Short Term	Harris Library

Priority	Strategy	Time Frame	Responsible Party
C	Carefully plan and schedule the refurbishment and replacement of all police and fire apparatus, (alarm console, trucks, aerial ladder, pumper, rescue vehicles, and protective clothing), as part of the City's 5-year Capital Improvement Program.	Short Term	Dept. of Public Safety
C	Establish a schedule and procedure for coordinated development of the 5-year Capital Improvement Program as part of the annual budget process.	Immediate	Dept. of Planning and Development
C	Conduct an annual review of building permit and other fees, and investigate alternatives to the current Impact Fee structure.	Short Term	Dept. of Planning and Development
C	Perform a detailed management study for the various departments to determine if any additional personnel, full-time versus part-time, or a reassignment of work load is required.	Short Term	Office of the Mayor
C	Work with appointed commissions to study the potential establishment of a regional system for the sharing of equipment and services leading to enhanced and more cost effective service provision.	Long Term	Finance Dept.
C	Conduct periodic public surveys of appropriate segments of the population to gauge service satisfaction and assess the needs of those surveyed.	Short Term	Dept. of Human Services
C	Implement the City's Affirmative Action Program.	Immediate	Finance Dept.
C	Implement an appropriate Residency Incentive Program.	Immediate	Finance Dept.
C	Appoint a committee to evaluate the potential for merging duplicate purchasing offices and analyze the benefits of regionalization in this area.	Short Term	Finance Dept.
C	Develop operating procedures that fully integrate the financial data and records of the School Department with those of the City government.	Long Term	Finance Dept.
C	Review and implement, if desirable, the proposal to create a separate Department of Parks and Recreation.	Short Term	Public Works Dept.
C	Expand the City's recycling program, and create a composting facility to reduce the City's tonnage of solid waste which is trucked out of town for costly disposal.	Long Term	Public Works Dept.
C	Establish an inter-agency system for the sharing of information and resources between various human service agencies.	Immediate	Dept. of Human Services
C	Study the possibility of establishing a regional body to oversee the inventory, coordination and master planning of the complex network of public and private human service providers.	Immediate	Dept. of Human Services
C	Implement a phased program to perform additional required physical modifications at City polling places.	Long Term	Board of Canvassers
C	Work closely with the City and federal funding sources to gain funds to the implementation of Woonsocket Housing Authority public improvements as required	Short Term	Woonsocket Housing Authority

Priority	Strategy	Time Frame	Responsible Party
C	Continue implementation of the comprehensive Capital Improvement Program under which many Woonsocket Housing Authority units have been renovated, and housing components <u>have been upgraded during recent years.</u>	Long Term	Woonsocket Housing Authority
C	Continue the use of existing Woonsocket Housing Authority units for much needed public housing in the City.	Long Term	Woonsocket Housing Authority
<b>OPEN SPACE &amp; RECREATION ELEMENT</b>			
A	Develop a combined master plan for recreation, interpretation and tourism development along the Blackstone River, coordinated with the Blackstone River Valley National Heritage Corridor Commission, the Woonsocket Heritage Corridor Planning and Advisory Commission, RIDEM and the Rhode Island Department of Transportation.	Short Term	Dept. of Planning and Development / Dept. of Public Works, Parks and Recreation Division
A	Protect river-frontage with appropriate land use controls, including the establishment of a Heritage Corridor River Overlay District.	Immediate	Dept. of Planning and Development
A	Implement a program to increase public awareness of the natural resources and recreational opportunities associated with the Heritage Corridor.	Short Term	Dept. of Planning and Development
A	Support the development of a multi-faceted Visitor Center/Labor History Museum in the Falls Yarn Mill Building to attract regional tourism in conjunction with the Woonsocket Industrial Development Corporation, the Heritage Corridor Commission and RIDEM.	Short Term	Dept. of Economic Development / Dept. of Planning and Development
A	Continue with plans to develop River Island Park, the riverfront park adjacent to the Visitor's Center.	Immediate	Dept. of Planning and Development
A	Establish public educational programs in the areas of conservation and park history, as a means of increasing understanding and appreciation of these valuable resources.	Short Term	Woonsocket Historical Society / Conservation Commission / Dept. of Planning and Development
A	Lobby for immediate listing of the former transfer station as a Superfund site, and investigate the possibility of establishing a riverside multi-purpose recreational facility on that site.	Immediate	Dept. of Planning and Development
A	Make a long term commitment to gradually increase the general fund appropriation for park and recreation operations, to a level comparable with per capita appropriations for parks and recreation in other Rhode Island communities. (See addendum in the Parks Recreation and Tourism Action Plan, Appendix F, for 1987 per capita appropriations.)	Long Term	Mayor's Office / Finance Dept. / City Council
A	Remove the Parks and Recreation Division from the Department of Public Works and form an independent department combining the management function of the present Parks Division with the planning and fund generation functions that have been carried out by the Department of Planning and Development.	Short Term	Dept. of Public Works



Priority	Strategy	Time Frame	Responsible Party
B	Create outdoor classrooms and study trails to compliment the School Department's outdoor education programs in parks adjacent to school sites.	Short Term	Education Dept. / Dept. of Planning and Development
B	Participate in the development of a revenue generation master plan for the Heritage Corridor.	Short Term	Dept. of Economic Development / Dept. of Planning and Development
B	Continue with rehabilitation efforts in the City's riverfront parks -- Cold Spring and Costa.	Immediate	Dept. of Planning and Development / Dept. of Public Works
B	Lobby for the reinstatement of the Roger Williams Fund for support of Northern Rhode Island tourism development.	Immediate	Dept. of Economic Development
B	Establish an annual festival and events calendar and public awareness campaign for Woonsocket in conjunction with the Blackstone Valley Tourism Council.	Short Term	Dept. of Economic Development
B	Investigate the establishment of an annual plan for police protection in parks with specific inclusions for levels of effort, schedules and reporting mechanisms.	Short Term	Police Dept. / Parks and Recreation Division
B	Replace or recondition deteriorated play equipment and sports facilities in the City's parks.	Long Term	Parks and Recreation Division
B	Continue with planned improvements and rehabilitation work at Cass, Cold Spring, Costa, Dunn and Globe Parks.	Immediate	Parks and Recreation Division
B	Continue aggressive pursuit of State and federal park development grants to supplement existing municipal funding sources.	Immediate	Dept. of Planning and Development / Parks and Recreation Division
B	Establish appropriate zoning regulations to guide the development of Woonsocket's remaining undeveloped areas, to limit the intensity of their development and protect their natural resources.	Immediate	Dept. of Planning and Development
B	Continue acquiring properties where feasible and implement new open space preservation techniques to protect land for future public access.	Short Term	Dept. of Planning and Development
B	Utilize local and State-wide resources to inventory the natural resources contained in the conservation areas and to survey the remaining large tracts of undeveloped land for significant natural resources.	Short Term	Dept. of Planning and Development
B	Develop a small portion of the Heritage Corridor to act as the first public benefit of the City's plans along the river and to encourage tourism.	Short Term	Dept. of Planning and Development / Dept. of Economic Development
B	Continue support, both technical and monetary, for Corridor-related developments.	Short Term	Office of the Mayor / City Council
B	Monitor progress in the development of the Heritage Corridor Bikeway.	Short Term	Dept. of Planning and Development
B	Coordinate efforts with local schools for the use of conservation areas for their outdoor education curricula.	Short Term	Dept. of Planning and Development
B	Develop feature parks that promote environmental protection and enhance scenic and recreational opportunities and access along City waterways.	Short Term	Dept. of Planning and Development

Priority	Strategy	Time Frame	Responsible Party
B	Institute a City-wide planting program for the replacement of dead and dying plant material and the planting of trees in the parks, to improve the aesthetic quality of the parks, and to provide comfort and shade to park users.	Long Term	Parks and Recreation Division
C	Implement plans for the development of The Island and parks along River Street.	Short Term	Dept. of Planning and Development
C	Investigate the creation of a municipal improvement corporation to acquire parkland along the Blackstone River in Woonsocket.	Immediate	Dept. of Planning and Development
C	Develop park concession guidelines for the future management of visitor services along the Heritage Corridor.	Long Term	Parks and Recreation Division
C	Create model "Adopt A Park" projects (park advocacy group) to capitalize on the community's desire to participate in park cleanup and improvements, for City parks and conservation areas.	Short Term	Dept. of Economic Development
C	Implement management plans in the City's conservation areas.	Short Term	Parks and Recreation Division
C	Make use of spoils from the Public Works Department, Highway Division as material for paths and regrading of parks wherever possible.	Short Term	Dept. of Public Works
C	Compose a transition plan to establish a Parks, Recreation and Tourism Department and re-establish and expand the duties of the Parks and Recreation Advisory Board.	Short Term	Mayor's Office / Dept. of Public Works
C	Reestablish the Recreation Advisory Commission for community involvement and coordination, and strengthen its role in recreation planning and provision.	Short Term	Dept. of Planning and Development
C	Create revised policies and guidelines for the role of the Conservation Commission in relationship to the parks and recreation system.	Immediate	Dept. of Planning and Development / Parks and Recreation Division
C	Establish a parks and recreation services revenue policy with established categories for various levels of tax subsidization and user fees.	Long Term	Mayor's Office / City Council / Finance Dept.
C	Separate non-park, non-recreation functions from the park and recreation operating budget.	Short Term	Dept. of Public Works
C	Establish a cost of services accounting procedure to provide decision makers and citizens with accurate information on the use of parks and recreation funds.	Short Term	Finance Dept. / Parks and Recreation Division
C	Investigate funding options for park acquisition and development.	Short Term	Dept. of Planning and Development
C	Establish a system to quantify volunteer efforts expended for park and recreational services, and begin an awards program to recognize the contributions of individuals and groups.	Short Term	Parks and Recreation Division
C	Explore opportunities for the use of volunteers or in-kind labor forces for park development (i.e.: Civilian Conservation Corps).	Short Term	Parks and Recreation Division

Priority	Strategy	Time Frame	Responsible Party
C	Encourage the continued supply of technical support for open space and conservation efforts (i.e.: the Environmental Review Team), and lobby for streamlining of RIDEM wetland review and approval for park development.	Immediate	Dept. of Planning and Development
C	Conduct annual parks and recreation demand surveys of the general public.	Long Term	Dept. of Planning and Development
C	Plan and implement improvements to the access, trails, parking, and interpretive exhibit features of the conservation areas to allow for increased public use.	Long Term	Dept. of Planning and Development
C	Establish a task force to explore the creation of a Youth Center.	Short Term	Dept. of Planning and Development
C	Conduct annual planning workshops with parks and recreation interest groups in an effort to determine and meet the needs of all segments of Woonsocket's population.	Short Term	Dept. of Planning and Development
C	Continue redevelopment of existing neighborhood parks with an emphasis on family and passive recreation features.	Long Term	Dept. of Planning and Development / Parks and Recreation Division
C	Continue conservation area acquisition by land use planning and either direct or easement purchase measures.	Short Term	Dept. of Planning and Development
C	Continue with park rehabilitation and development as financial opportunities arise.	Short Term	Dept. of Planning and Development / Parks and Recreation Division
C	Replace or recondition deteriorated play equipment and sports facilities in the City's parks.	Long Term	Parks and Recreation Division
C	Assess the need for improvements to Bissonette Field.	Long Term	Parks and Recreation Division
C	Produce a park and recreation guide/map for public use.	Short Term	Dept. of Planning and Development
C	Create a conservation area/nature preserve guide booklet on Woonsocket's natural areas.	Short Term	Dept. of Planning and Development
C	Work with the Rhode Island Department of Transportation to ensure the continued provision of "beach buses" and to expand transportation services as needed.	Immediate	Dept. of Planning and Development
C	Create a position in the Parks Department for an expert in horticulture to maintain and improve the plant resources in the City's parks and natural areas, and to establish a City-wide tree planting program.	Long Term	Parks and Recreation Division
D	Establish a parks classification system including categories for play lots, neighborhood parks, City-wide parks, conservation areas and special parks as a priority function of the newly formed Parks and Recreation Advisory Board.	Short Term	Dept. of Planning and Development
D	Analyze all existing City property for potential neighborhood park classification, and land bank suitable parcels for future development whenever possible.	Short Term	Dept. of Planning and Development
D	Determine and implement a supervisory management system for the City's parks, including the small neighborhood playgrounds.	Short Term	Parks and Recreation Division
D	Explore other opportunities to fund park development.	Short Term	Dept. of Planning and Development

Priority	Strategy	Time Frame	Responsible Party
D	Investigate the creation of a municipal improvement corporation.	Short Term	Dept. of Planning and Development
D	Explore the demand for the acquisition of parkland adjacent to a conservation area for the development of a "district level" park.	Long Term	Dept. of Planning and Development
D	Create a park planning workbook and guidelines for park improvements including community participation procedures.	Long Term	Dept. of Planning and Development
D	Encourage the State to continue, and to expand where possible, recreation services at World War II Veterans Memorial State Park (especially in regard to swimming and cultural events) and other State recreational facilities.	Short Term	Dept. of Planning and Development
D	Work with the Rhode Island Department of Transportation to ensure the continued provision of "beach buses" and to expand transportation services as needed.	Long Term	Dept. of Planning and Development
D	Consider allocation of hotel/motel tax revenues to assist in the development and operation of Heritage Corridor plans.	Long Term	Dept. of Planning and Development / Finance Dept.
D	Investigate the creation of a parks and recreation foundation to attract and manage private participation in parks, recreation and tourism development.	Long Term	Dept. of Planning and Development
D	Acquire and develop a new neighborhood park in Oak Grove or East Woonsocket in response to population growth.	Long Term	Dept. of Planning and Development
<b>CIRCULATION ELEMENT</b>			
A	Improve traffic flow between Market Square and Depot Square.	Short Term	Dept. of Planning and Development / Dept. of Public Works
A	Increase annual budget allocations for street re-surfacing and bridge maintenance based on a Pavement Management Program.	Short Term	Dept. of Public Works
A	Implement recommendations of the Main Street 2000 Study for circulation and parking needs.	Short Term	Dept. of Planning and Development / Dept. of Public Works
A	Eliminate confusion of getting into and/or through the City using destination, street identification and State numbered route signs as guideposts. Place destination or directional signs at key locations coming into (and leaving) the City.	Immediate	Dept. of Planning and Development
B	Ensure adequate access in areas targeted for economic development.	Short Term	Dept. of Planning and Development / Dept. of Public Works
B	Support rail efforts to upgrade the P&W mainline in manner that has minimum impact on City operations. Request direct involvement in any study conducted by the State.	Short Term	Dept. of Planning and Development
B	Take maximum advantage of State transportation programs for funding major road and bridge improvement needs. Submit Road and Bridge Needs as determined by this study.	Immediate	Dept. of Public Works
B	Allocate yearly funds to repair traffic lights.	Immediate	Dept. of Public Works

Priority	Strategy	Time Frame	Responsible Party
B	Request that RIPTA extend bus service to the Highland Industrial Park.	Immediate	Dept. of Economic Development
B	Coordinate with neighboring communities to improve regional transit opportunities, and explore opportunities to improve regional access.	Immediate	Dept. of Planning and Development
B	City streets designated by the State as either Class II or Class III bikeways should be resurfaced or reconstructed by the State to City standards. The City Transportation Engineer should track progress of the Bikeway project with RIDOT.	Short Term	Dept. of Public Works
B	Upgrade traffic signals, acquiring modern traffic signal equipment to replace or repair outdated and poorly functioning equipment in accordance with the Manual on Uniform Traffic Control Devices (MUTCD).	Short Term	Dept. of Public Works
B	Designate long-term and short-term parking areas, and loading/unloading areas along Main Street. Enforce parking regulations.	Short Term	Dept. of Planning and Development / Police Dept. / Main Street 2000
B	Reduce parking requirements for retail development.	Immediate	Dept. of Planning and Development
B	Request as RIDOT projects the rehabilitation and/or reconstruction of major arterial and collector roads indicated as having the greatest need.	Short Term	Dept. of Planning and Development / Dept. of Public Works
B	Monitor the effects of Route 99 on the City's circulation system .	Short Term	Dept. of Planning and Development
B	Improve safety and capacity of narrow/congested roadways with improved intersection geometry and/or updated traffic controls.	Short Term	Dept. of Planning and Development / Dept. of Public Works
B	Work with neighboring communities to improve regional transportation .	Long Term	Dept. of Planning and Development
B	Coordinate with neighboring towns, and the Commonwealth of Massachusetts to plan for improved access to regional highways.	Immediate	Dept. of Planning and Development
C	Establish the position of City Transportation Engineer within the Department of Public Works, either through the creation of anew position or the reassignment of existing personnel.	Short Term	Dept. of Public Works
C	Establish a liaison representative (possibly the City Transportation Engineer) to meet quarterly with RIDOT. The City can and should become more involved in projects of local concern. The City should also discuss with the League of Cities and Towns the possibility of designating a League representative as a RIDOT contact to further facilitate the lines of communication.	Immediate	Dept. of Public Works
C	Encourage development of off-street parking in residential areas. Discourage illegal on-street parking.	Long Term	Dept. of Planning and Development / Police Dept.
C	Improve intra-city transit between high density residential areas and major employment centers .	Immediate	Dept. of Planning and Development
C	Complete implementation of a pavement management program needed to prioritize City expenditures for repaving of streets.	Immediate	Dept. of Public Works

Priority	Strategy	Time Frame	Responsible Party
C	Develop zoning and subdivision requirements for land along Cumberland Hill Road and Cumberland Street to control the number and location of curb cuts in anticipation of increased traffic from Route 99.	Immediate	Dept. of Planning and Development
C	Adopt and enforce on-street parking regulations for residential areas. Utilize off-street parking capabilities to remove on-street parking, resulting in adequate travel lanes and appropriate clearances for trucks.	Short Term	Dept. of Planning and Development / Police Dept.
C	Support State efforts to upgrade rail lines within the City to remove clearance restrictions for freight service along P&W's Main Line, while seeking State support and funding to address the low bridge clearance on (lower) Main Street.	Short Term	Dept. of Planning and Development / Dept. of Public Works
C	Work with the State and P&W Railroad to eliminate bridge restrictions.	Short Term	Dept. of Public Works
D	Require access to public transportation for subsidized housing and new apartment complexes.	Long Term	Dept. of Planning and Development / Housing Authority
D	Re-evaluate numbered route designations every five years or more frequently as needed.	Long Term	Dept. of Public Works
D	Designate the Circulation Element Citizens Advisory Group as a standing committee, reporting to the City Transportation Engineer and City boards, to be used as a sounding board and otherwise provide local input.	Short Term	Dept. of Public Works / Dept. of Planning and Development
D	Seek ways of reducing travel demand by encouraging businesses to provide employees with incentives to use alternative roads, carpools and vanpools, or staggered work hours to minimize peak hour congestion.	Long Term	Dept. of Planning and Development / Dept. of Economic Development
D	Study the need for an additional Blackstone River crossing, connecting Routes 122 and 126.	Long Term	Dept. of Planning and Development / Dept. of Public Works
D	Evaluate the feasibility of traffic demand reduction methods such as employee incentives for using public/para-transit or staggered work hours.	Immediate	Dept. of Planning and Development
<b>LAND USE ELEMENT</b>			
A	Create a Heritage Corridor River Overlay Zone to ensure that development and redevelopment along the Blackstone River is visually and environmentally appropriate.	Immediate	Dept. of Planning and Development / Planning Board
A	Amend the Zoning Map to include the boundaries of the proposed Heritage Corridor River Overlay Zone.	Immediate	Dept. of Planning and Development / Planning Board
A	Rezone the lots composing the Woonsocket Industrial Park from limited General Commercial (C-3 limited) to Light Industrial (I-1).	Immediate	Dept. of Planning and Development / Planning Board

Priority	Strategy	Time Frame	Responsible Party
A	Rezone certain parcels in the vicinity of Iron Rock Brook from Low Density Single-Family and Multi-Family Residential (R-5A) to Conservation District (PR-2), upon acquisition by the City. (See Proposed Land Use Map.)	Immediate	Dept. of Planning and Development / Planning Board
A	Rezone certain parcels in and adjacent to the Highland Industrial Park from Conservation District (PR-2) to Light Industrial (I-1), upon transfer of conservation easements by the City to Iron Rock Brook conservation land. (See Proposed Land Use Map.)	Immediate	Dept. of Planning and Development / Planning Board
A	Establish new Mixed Use Residential/Commercial (MU-1) and Mixed Use Commercial/Industrial (MU-2) districts to provide flexibility and more closely reflect existing patterns of development.	Immediate	Dept. of Planning and Development / Planning Board
<u>A</u>	<u>Establish Municipal Economic Development (MED) Zone east of Park Square for commercial development as allowed by State law, and rezone properties from Very Low and Low Density Residential (R-1 and R-2) to Urban Commercial (C-1).</u>	<u>Immediate</u>	<u>Dept. of Planning and Development / Planning Board / City Council</u>
<u>A</u>	<u>Rezone Lafayette Worcested Mill Complex on Hamlet Avenue and Florence Drive from Light Industrial (I-1) to Mixed Use Industrial/Commercial (MU-2).</u>	<u>Immediate</u>	<u>Dept. of Planning and Development / Planning Board / City Council</u>
<u>A</u>	<u>Rezone approximately 6 acres of City-owned land south of Diamond Hill Road and north of Patton Drive from Active Public Recreation (PR-1) land to Major Commercial (C-2).</u>	<u>Immediate</u>	<u>Dept. of Planning and Development / Planning Board / City Council</u>
<u>A</u>	<u>Rezone approximately 26 acres west of Wanda Avenue from Very Low Density (R-1) to Active Public Recreation (PR-1), and rezone approximately 4 acres from Active Public Recreation (PR-1) to Very Low Density Residential (R-1). Add new PR-1 land</u>	<u>Immediate</u>	<u>Dept. of Planning and Development / Planning Board / City Council</u>
B	Adopt a Soil Erosion Control Ordinance to prevent non-point source pollution of the City's water bodies, and to preserve the integrity of Woonsocket's landscape.	Immediate	Dept. of Planning and Development / Engineering Division
B	Develop and enforce broad base performance criteria for the regulation of all industrial uses.	Immediate	Dept. of Planning and Development / Planning Board
B	Eliminate the present Neighborhood Commercial (C-1) and Restricted Commercial (C-2) districts.	Immediate	Dept. of Planning and Development / Planning Board
B	Replace the present General Commercial (C-3) district with an Urban Commercial (new C-1) district, with regulations aimed at ensuring that new development is appropriate to the urban context of surrounding properties within this district.	Immediate	Dept. of Planning and Development / Planning Board

Priority	Strategy	Time Frame	Responsible Party
B	Replace the present Major Commercial (C-4) district with a Shopping Plaza (new C-2) district, with regulations aimed at ensuring that new development is appropriate to the contemporary, automobile-oriented context of surrounding properties within this district.	Immediate	Dept. of Planning and Development / Planning Board
B	Revise the Design Review Ordinance.	Immediate	Dept. of Planning and Development / Design Review Commission
B	Review current parking requirements for commercial properties and revise as necessary, in accordance with accepted traffic engineering standards.	Immediate	Dept. of Planning and Development / Engineering Division
B	Grant discretionary authority to the Zoning Officer for the approval of minor dimensional variances, in cases where no abutters to the applicant property are opposed to the requested variance, as consistent with State law.	Immediate	Dept. of Planning and Development / Zoning Board
B	Rezone properties currently zoned Neighborhood Commercial (C-1) to Residential/Commercial Mixed Use (MU-1).	Immediate	Dept. of Planning and Development / Planning Board
B	Rezone properties currently zoned Restricted Commercial (C-2) to Urban Commercial (new C-1).	Immediate	Dept. of Planning and Development / Planning Board
B	Rezone properties currently zoned General Commercial (C-3) to Urban Commercial (new C-1).	Immediate	Dept. of Planning and Development / Planning Board
B	Rezone properties currently zoned Major Commercial (C-4) to Shopping Plaza (new C-2).	Immediate	Dept. of Planning and Development / Planning Board
B	Rezone parcels to Residential/Commercial Mixed Use (MU-1) and Commercial/Industrial Mixed Use (MU-2) as appropriate. (See Proposed Land Use Map.)	Immediate	Dept. of Planning and Development / Planning Board
B	Rezone the land encompassing the former Transfer Station from Light Industrial (I-1) to Park District (PR-1).	Immediate	Dept. of Planning and Development / Planning Board
B	Consider rezoning various individual lots, where appropriate, to reflect their current, desirable uses, and to reduce the number of non-conforming properties.	Immediate	Dept. of Planning and Development
B	Correct any internal inconsistencies within the Zoning Ordinance, and revise all associated ordinances for conformance with the revised Zoning Ordinance.	Immediate	Dept. of Planning and Development / Planning Board
B	Provide orientation sessions in the application of all revised ordinances and the implementation of the Comprehensive Plan for various City boards and agencies.	Immediate	Dept. of Planning and Development
C	Investigate the possibility of reducing the number of residential zoning classifications from 7 to 4 or 5, to make the residential zoning in Woonsocket more easily understood and less cumbersome.	Immediate	Dept. of Planning and Development / Planning Board
C	Review set-back requirements and minimum lot sizes in residential districts and amend as necessary to more closely reflect existing patterns of development.	Immediate	Dept. of Planning and Development / Planning Board



Priority	Strategy	Time Frame	Responsible Party
C	Amend the Zoning Ordinance to provide criteria for group homes, homeless shelters, and day care facilities in conformance with State law.	Immediate	Dept. of Planning and Development / Planning Board
C	Provide clarification of terms and phrases appearing in the Zoning Ordinance through the inclusion of definitions for those terms within the ordinance.	Immediate	Dept. of Planning and Development / Planning Board / Zoning Board
C	Establish regulations which encourage franchise operations to adapt their building designs to harmonize with surrounding development, and discourage them from demolishing existing buildings to build new ones.	Short Term	Dept. of Planning and Development / Design Review Commission
C	Adopt minimum landscape requirements for new development and redevelopment within the City's commercial and mixed use districts.	Immediate	Dept. of Planning and Development / Design Review Commission
C	Establish a policy for the disposal of undevelopable parcels, including lots which are undersized, dimensionally awkward, land-locked, or located without frontage on an accepted street.	Immediate	Dept. of Planning and Development
C	Avoid unnecessary duplication and burden to property owners through the establishment of a consolidated review process for cases involving overlapping jurisdictions of various City boards and agencies.	Immediate	Dept. of Planning and Development

*\*Blackstone River Valley National Heritage Corridor Commission*